EXTERNAL

MACN Fall Meeting: Summary Notes

Online members meeting

The purpose of this brief is to provide a high-level overview of the activities and outcomes of the MACN Fall Members Meeting. The full notes will be shared last week of November.

MACN
Maritime Anti-Corruption Network

MACN Fall Meeting: Summary Notes

Online members meeting

The COVID-19 pandemic continues to hold a tight grip on the world with travel restrictions and lockdowns continuing in many countries. The safety of our Members remains the top priority for the MACN Steering Committee and Secretariat and we therefore took the difficult decision nothold MACN's Fall meeting online, rather than meeting in-person.

The meeting was planned as a series of short webinars covering MACN's tools and innovation streams, in-country breakout sessions, and a plenary session where all Members met.

Warm welcome to our latest members!

Agencia Maritima Nabsa, AT Port S.R.L., Bati Innovative Logistics, Columbia Ship Management, Deep Blue Ship Agency, Enesel, Independent Ship Agents, Jebsens Maritime Inc, Mercuria Energy Group, Norstar Ship Management, OSM Maritime Group, Pacific Carriers, Panama Maritime Authority, Svitzer A/S, Synergy Marine (Europe) A/S, and The Standard Club.

MACN now has **137 members**.

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"This Fall's Members' Meeting was very different than the ones we have had in the past, but it was just as dynamic, engaging, informative and inspiring. Thank you to everyone who participated and to everyone who made it work. MACN's membership continues to grow and our impact is becoming more and more powerful. With our passion and our focus, together we are making a difference and getting closer to our goal of a maritime industry free of corruption."

John Sypnowich, Chair MACN

Key Governance Decisions

Transforming MACN into a new stand-alone entity

At the meeting, MACN Chair, John Sypnowich, and Vice Chair, Ann Shazell, provided an overview of MACN's current governance structure and the role of the Steering Committee and Secretariat. John explained that when MACN was created in 2011, it was determined that an informal network, supported by Business for Social Responsibility (BSR), would be the best model for MACN. The Network was developed with a governance model which would permit transition to a new legal entity, when the timing was right. He said that as MACN has grown its Membership and hired a full-time director and more full-time staff, the time was right to look at moving to an independent legal entity. He explained the Steering Committee had done a risk assessment and discussed the transition with BSR and was making a recommendation to the Members at this meeting that MACN move forward with an independent legal structure.

Ann explained to the Members the benefits of the transformation as follows:

- A team placed in one location will reduce MACN's operating costs and provide more Member value than the current structure. It will also leave more possibilities to carry over assets or invest in tools in line with MACN's 2025 strategy.
- With a new and more lean organizational structure, MACN can accept a larger variety of grants. This is an important step to successfully executing MACN's collective action work as defined in the 2025 strategy.
- MACN's scope of work requires consistent core team members who will remain and can grow within the initiative.
- The possibility to recruit and develop employees solely based on MACN and its Membership's needs will increase with a new entity. This will lead to a more resilient organization.

John and Ann responded to questions from the Members.

Decision: By Special Resolution, the Membership voted by in favour of the Steering Committee's recommendation to transform MACN to a separate not for profit legal entity.

John and Ann thanked the Members and asked anyone who had additional questions or any reservations to please speak or write to any member of the Steering Committee or the Secretariat and that they would answer them.

2021 Member fees

Decision: The Membership voted for the Steering Committee's recommendation that the Member fees remain the same for 2021 for new and existing Members.

Tools and Innovation (Capability Building)

- **MACN's Help Desks** - Members and MACN's local partners shared insights and experiences on using MACN's Help Desk (currently available in Nigeria and Ukraine). It was further discussed how the Help Desk model can evolve and how Members can be supported in countries where MACN currently does not have any partnerships.
- An MACN anti-corruption **insurance** concept was presented by Hiscox Special Risks which focused on protecting companies that face consequences for rejecting corruption demands. Members are encouraged to review the draft Insurance Policy (attached) and join continued discussions with Hiscox on how the insurance and support can be piloted in the Membership and how this aspect may further support the Help Desk function on a global scale.
- We continued to plan and design **a community platform for third party risk management**. A concept of the platform was presented by Marcura Group. The full Member Notes will include a proposal for how MACN can take this development forward, and how to finance and pilot it. We seek Members who would like to work with the MACN Secretariat and Marcura to develop this concept further. Please contact the Secretariat if you would like to join a working group.
- A Q&A was held on MACN's new **Anti-Corruption eLearning** – we have seen great interest in MACN's new training platform, and we are currently in the process of onboarding many of our Members.
- **Almost a decade of reporting** – MACN has now received over 40,000 anonymous incident reports of corrupt demands. The reporting tool has been a valuable part of MACN's collective action program. In this session, future plans for MACN's reporting and data visualisation tool were discussed together with the upcoming development of MACN's Global Port Integrity Index.

In country work (Collective Action)

- **Argentina:** MACN's local partner shared the latest progress in Argentina and what the new political situation may mean for our work. Although few recent incidents have been reported, continued vigilance is critical. MACN's local partner also foresees increased potential for corruption risks considering the economic volatility in Argentina coupled with unforeseen consequences of post-lockdown realities. MACN urges members to report all incidents in Argentina, to allow us to monitor and actively prevent a rise in demands..
- **Ukraine:** MACN's newly appointed local Help Desk operator and partner shared operational advice and guidance for esclating cases including corrupt demands. We also heard from the Membership on current issues and how these could be mitigated.
- **Bangladesh:** MACN Members shared some of the challenges they face in Bangladesh. It was agreed to map the challenges faced (focusing on container trade for now), map local and international players involved in port operations, and seek inspiration from MACN's other projects in Indonesia and India.
- **Indonesia:** David Wignall, a senior port professional and with vast experience of Indonesia's port and tariff system, joined an interactive session on challenges and specific questions on port entry procedures. MACN is developing a Port Call Guide to help members prepare and effectively execute port calls in compliance with relevant regulations and standard operating procedures in Indonesia. This will be finalized in Q4.

Thank you for your excellent participation and ongoing engagement in MACN!